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State/Program	Support	Program S	Program Status		EN	MS	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA ^a	3rd Party Auditing	Full Cycle Required ^b		
Colorado Environmental Leadership Program (1999)	FTE = 1	Tier 1 (on-ramp): Environmental Achievement (Silver) Tier 2: Environmental Leader (Gold) Tier 3: Environmental Stewardship	11	Yes	No	Yes	 Recognition * Use of the program logo * Streamlined permitting Reduced inspection frequency and cross media inspections EMS training Prioritized compliance assistance First invitations to policy decision talks and into innovative programs Single point of contact Access to the state's Supplementary Environmental Project Fund * Denotes incentive for Achievement and Leader levels. Other incentives are for Leaders only. 	Phyllis Woodford phyllis.woodford@s tate.co.us 303-692-3477 http://www.cdphe.st ate.co.us/el/elp_p2h om.asp
Florida Partnership for Ecosystem Protection Program (2000)	FTE = <1	Case-by-case Agreements	10	No	No	No	Incentives for all facilities: Certificate for display and marketing Recognition of participation Eligibility for annual PEP Awards Potential incentives awarded on a case by case basis: Regulatory flexibility Reduced inspection frequency, monitoring and reporting requirements when they exceed minimum legal requirements "Adjustment Factor" when determining enforcement penalties or offset by implementing additional PEP activities	Julie Abcarian julie_abcarian@dep. state.fl.us 850-245-8713 http://www.dep.stat e.fl.us/waste/categor ies/p2/pages/pepmai n.htm

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State/Program	Support	Program S	Status	ī	EMS		Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA ^a	3rd Party Auditing	Full Cycle Required ^b		
Idaho GEMStars (1998)	FTE = 2	Tier 1: Initial Tier Tier 2: Middle Tier Tier 3: Highest Tier	10 0 0	No	No	No	 Initial Tier: Governor's award and certificate Posters and window decals Recognition in GEMStars promotional materials Use of logo in advertising Information exchange, including networking opportunities and workshops sponsored by GEMStars. 	Helen Rigg hrigg@deq.state.id. us 208-364-4038 http://www.idahoge mstars.org/
Illinois Regulatory Innovation Pilot Program (1995)	FTE = 2.5	Case-by-case Agreements	3	No	No	No	 Examples include: Construction permit waiver Increased hazardous waste handling time Reporting streamlining and flexibility Other state regulation flexibility for innovative purposes Federal regulation flexibility also sometimes available 	Angela Tin angela.tin@epa.state il.us 217-785-5735 http://www.epa.state il.us/regulatory-inn ovation/index.html
Louisiana Environmental Leadership Pollution Prevention Program (1995)	FTE = 1	No tiers, levels or agreements. All participants meet the same requirements. Program is considered an onramp for NEPT.	90	No	No	No	 Recognition among peers, community and the DEQ Information exchange at meetings, conferences and seminars sponsored by the program. Annual Governor's Award for Outstanding Achievement. 	Gary Johnson gary_i@deq.org 225-765-0824 http://www.deq.stat e.la.us/assistance/el p/

State/Program	State/Program Support Program Status				EMS		Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA ^a	3rd Party Auditing	Full Cycle Required ^b	incentives	Contact Website
Maine Smart Tracks for Exceptional Performers and Upward Performers (STEP-UP) (2000)	FTE = 1	Tier 1: Commitment Track Tier 2: Leadership Track Tier 3: Sustainability Track	7	No	Yes	Yes	 Public recognition Negotiated relationship with the Department, based on facility's needs Free mentoring Negotiable alternative record keeping and recording procedures The incentives are available for all Tracks but, may be enhanced for Leadership and Sustainability Tracks. 	Ron Dyer ron.e.dyer@maine.g ov 207-287-4152 http://www.state.me .us/dep/oc/stepup/st ep-up.pdf
Massachusetts Environmental Stewardship Program (2002)	FTE = Not known at this time	On Ramp: Partner ^c Tier 1: Leader Tier 2: Champion ^c	5	Yes	No	Yes	Leaders:	David Lutes david.lutes@state.m a.us 617-626-1049 http://www.state.ma .us/ota/SUPPORT/ MESP.htm
Michigan Clean Corporate Citizen (C3) (2000)	FTE = 2	No tiers, levels or agreements. All participants meet the same requirements.	52	No	No	No	Recognition Expedited and flexible permitting Reduced monitoring and reporting oversight. Benefits apply to various regulatory statutes for air quality, underground storage tanks, groundwater discharges and surface water discharges.	Kelie Bond bondk@michigan.g ov 517-241-7969 http://www.michiga n.gov/deq/0,1607,7- 135- 3307_3666_4134 ,00.html

State/Program	Support	Program S	tatus		EN	MS	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA ^a	3rd Party Auditing	Full Cycle Required ^b		
New Mexico Green Zia Environmental Excellence Program (1999)	FTE = 1	Tier 1: Commitment Tier 2: Achievement Tier 3: Excellence	8 15 1 ^d	No ^c	No	Yes	 Commitment: Certificate Achievement: Use of the program logo and window sticker Excellence: Governor's Award All Levels: Strategic Environmental Management informational tools 	Dave Wunker dave wunker@nme nv.state.nm.us 505-827-0677 http://www.nmenv.s tate.nm.us/Green_Zi a_website/
North Carolina Environmental Stewardship Initiative (2002)	FTE = <1	Tier 1: Environmental Partners Tier 2: Environmental Stewards	25	No	Yes	Yes	For Partners: Technical assistance and training Networking opportunities Access to mentors Recognition Coverage under self-reporting policies Single point of contact Others (case-by-case basis) For Stewards: Formal recognition from the Governor Use of program logo Participation in forums with policy makers Priority member in advisory work groups Established time for permit decisions Consideration for regulatory innovations and other incentives on case-by-case basis.	Beth Graves beth.graves@ncmail .net 919-715-6506 http://www.p2pays. org/esi/

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State/Program	Support	Program Status		EN	MS	Incentives	Contact/Website	
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA ^a	3rd Party Auditing	Full Cycle Required ^b		
Oregon Green Permits Program (1997)	FTE = .67	Tier 1: Participant Level - (entry level) Tier 2: GEMS Achiever Level Tier 3: GEMS Leader Level	0 3 0	Yes	Yes	No	 For all holders of Green Permits: Public recognition Single point of contact with DEQ Reduced inspection frequency and enforcement discretion Technical assistance (e.g., for EMS development, stakeholder involvement, performance reporting) For Achiever and Leader permit-holders: Regulatory waivers (MOA with EPA to address federal statutes/regulations) Expedited or flexible permitting Modified monitoring or reporting requirements For Leader permit-holders: Tailored regulatory relationship for meeting environmental goals 	Marianne Fitzgerald fitzgerald.marianne @state.or.us 503-229-5946 www.deq.state.or.us /programs/permits/i ndex.htm

State/Program	Support	port Program Status		_	EN	AS	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA ^a	3rd Party Auditing	Full Cycle Required ^b		
South Carolina Environmental Excellence Program (1997)	FTE = 1	Environmental Excellence Program Environmental Innovations Pilot Program	59	No	No	No	 For both Programs: Public recognition and use of logo Networking opportunities and idea exchange Awards Corporate mentoring and technology transfer assistance For Innovation Pilot Program: Reduced administrative activities and paperwork Regulatory flexibility on issues when necessary for participation in the pilot program 	Christine Steagall steagall@sc.edu 803-777-7463 http://www.iopa.sc.e du/sceep
Tennessee Pollution Prevention Partnership (2000)	FTE = 4	On Ramp: Prospect Tier 1: Pledge Tier 2: Partner Tier 3: Performer	44 6 1	No ^c	No	No	Pledges, Partners, and Performers:	Karen Grubbs karen.grubbs@state. tn.us 615-532-0463 http://www.state.tn. us/environment/dca/ tp3.htm

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State/Program	Support	Program S	Status		EN	MS	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA ^a	3rd Party Auditing	Full Cycle Required ^b		
Texas Clean Texas Leader ^f (1999)	FTE = 2	Tier 1: Partners Tier 2: Leaders Tier 3: Advocates	129 33 54	Yes	Yes	Yes	 Flexible permitting including possible waiving of fees and multi-media permits. Reduced monitoring and reporting Notice on rule making decisions and on investigations Certain exemptions on regulations Increased hazardous waste storage time Participation in forums and the Clean Texas Partnership Conference Single point of contact Training opportunities and technical assistance Recognition Use of the Clean Texas Logo 	Rob Borowski rob@cleantexas.org 512-239-3187 www.cleantexas.org

State/Program	Support	Program S	Status		EN	MS	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA ^a	3rd Party Auditing	Full Cycle Required ^b		
Utah Clean Utah! (expected in 2003)	Not known at this time. No additional staff will be hired for the program.	Tier 1 Tier 2 Tier 3	Oe	No ^c	No	Yes	Tier 1: • Technical assistance • Recognition on website and other "Clean Utah" publications Potential Tier 2 and 3 incentives: • Permit enhancements • Higher priority for low interest government loan funds • Reduced oversight and inspection priority • Self-auditing • Use of the program logo • Participation in an annual meeting with Utah DEQ • Other facility-specific incentives.	Renette Anderson renetteanderson@ut ah.gov 801-536-4478 http://www.eq.state. ut.us/EQOAS/Perfor mance Track/index.htm
Vermont Business Environmental Partnership (1996)	FTE = Unknown	Tier 1: Partner Tier 2: Leader	15 45	No	No	No	 A certificate A window emblem Recognition on web page and promotional materials Governor's Award for Environmental Excellence (For Leaders only) 	Doug Kievit-Kylar <u>Dougk@dec.anr.stat</u> <u>e.vt.us</u> (802) 241-3628 Vermont Business Environmental Partnership: http://www.anr.state.vt.us/dec/ead/eadhome/vbep.htm Green Hotels: http://www.vtgreenhotels.org/

(See Narratives for Additional Information)

State/Program	Support	Program S	MS	Incentives	Contact/Website			
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA ^a	3rd Party Auditing	Full Cycle Required ^b	Mechaves	Contact Wessite
Virginia Environmental Excellence Program (2000)	FTE = 1	Tier: Environmental Enterprise (E2) Tier 2: Exemplary Environmental Enterprise (E3)	103	Yes	No	No	Both E2 and E3: Technical assistance to build an EMS Public Recognition Mentoring Information on financial incentives for pollution prevention Single point of contact Possible E3 Incentives for Negotiation: Decrease in environmental reporting and monitoring Decrease in frequency of compliance inspections Expedited permit review period Consideration of E3 status in determining enforcement penalties	Sharon Baxter skbaxter@deq.state. va.us 804-698-4344 www.deq.state.va.us /veep/homeage.html
West Virginia Sustainable Business Program (Expected in 2003)	FTE = Not known at this time.	Proposed Tier system, inlcuding case-by-case agreements	Oc	No	No	Yes	 Formal recognition form the Governor Preferred vendor status Awards and public announcements Single point of contact Technical assistance Greater reliance by the DEP on self-monitoring, self-reporting, and self-certification, resulting in fewer inspections 	David Bassage dbassage@mail.dep. state.wv.us 304-926-3647 http://www.dep.stat e.wv.us/

Industrial Economics, Inc. January 2003

State Performance-Based Environmental Programs

Fully Implemented and Active Programs

(See Narratives for Additional Information)

State/Program	Support	Program Status			EN	MS	Incentives	Contact/Website
State Program Name (Year Started)	Staffing	Structure	Number of Participants	Existing MOA ^a	3rd Party Auditing	Full Cycle Required ^b		
Wisconsin Green Tiers (expected in 2003)	FTE = 5	Tier 1: Tier 1 Tier 2: Tier 2	Oe	Yes	Yes	Yes	Both Tier 1 and 2: Certificate of recognition Identification on the internet and in news articles Single point of contact Low priority for inspections. Tier 2 Only: Made on a case-by-case basis, based on the "Green Tier Contract." Incentives will be proportional to the environmental benefits derived.	Mark McDermid mcderm@dnr.state. wi.us 608-267-3125 http://www.dnr.state .wi.us/org/caer/cea/ green-tier/

Notes:

a/ "MOA" stands for "Memorandum of Agreement." An MOA is a written commitment made by both the EPA Performance Track and State Performance-based Program developers to coordinate in their efforts to recognize and reward top environmental performers. The foundation of the commitment is the belief that all involved can achieve more by working together and that doing so increases the efficiency and effectiveness of both the State and Federal programs.

b/ This column indicates whether an organization is required to have completed a full cycle under an Environmental Management System in order to qualify for program membership. A full cycle typically refers to a "Plan, Do, Check, Act" scenario. A company that has implemented a full cycle of their EMS would have taken action to plan each pollution control measure as they fit into the system, operationalize each activity, check to see that it effectively met the goal that the activity was intended to accomplish, and act by taking any necessary corrective action to be sure that the activity/system meets its goals.

- c/ This section of the program is still under development.
- d/ The Green Zia Program is not based on on-going performance commitments, but offers awards annually for those companies meeting the specified performance requirements associated with the different program levels. The figures for program membership indicated here represent the number of facilities awarded at each level in 2002.
- e/ The Green Tiers and Clean Utah programs are still in draft form and undergoing public review and comment. There are no members in these programs. The predecessor program to Green Tiers in Wisconsin has seven members.

f/ Incentive categories listed for the Clean Texas Leader Program apply to all levels of participation. However, participants in higher levels of the program receive enhanced incentives under these categories.